

# The Ohio Socialist

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## PROTEST! PROTEST!

### Fight War Today or Shoulder a Gun Tomorrow--Which?

Right now—today—Comrades is the time to say what we think about war and what we think of the bloodthirsty plutes who are attempting to secure their profits over our bullet-riddled carcasses. Either say your say today, or never say it, for after war is once declared it will mean jail for any Comrade who dares to say even what we have thus far said.

The special session of Congress convenes April 2. Will Congress declare war? Will Congress pass a universal military law? Will Congress dare to sell out—boots, breeches and all—to the profit sharing sharks?

Sit down this minute, Comrade, and write a postal card or a letter to the Congressman from your district. Tell him that you are against war under ANY CIRCUMSTANCES. Tell him that this war and all wars are wars for profits for capitalists, and that YOU WILL NOT give YOUR life to assure the hogs of wealth greater riches.

Yes, and tell him that you are "next" to the dirty, lying capitalist press. Tell him that you've seen through these "kept ladies" of the capitalist class long ago. Tell him that their falsehoods fool you no longer. And tell him, also, that you are uncompromisingly opposed to ALL forms of compulsory or universal military training.

Write today, Comrade. Don't wait until you smell powder. Don't delay protesting until you are drafted to fight for the cause of holy profits.

And let EVERY LOCAL hold protest meetings at least once a week. Pass resolutions against war in your business meetings. Send these resolutions to the Congressman from your district. Distribute anti-war literature once a week. Do all you can as an organized power to expose the plundering plutes and their filthy dailies.

We must MAKE WAR UPON WAR while still at peace. After war is declared most of us will change our residence to the nearest jail.

Therefore WRITE THAT POSTAL TODAY! Arrange for another PROTEST MEETING RIGHT NOW.

A. WAGENKNECHT, State Secretary.

## CELEBRATION OR FUNERAL--WHICH?

Do you keep an eagle eye on your local treasury? A good, strong, paid-to-date membership is, of course, of first importance, but right after that comes a large, encouraging local treasury.

Officers of Locals should take pride in building up the Local's treasury. They should leave no stone unturned in efforts to roll dollars into the Local's wallet. There are many things that can be done which require but very little time and energy.

**SUGGESTION ONE.** Purchase literature and supplies at wholesale and sell the same at retail to members and sympathizers. For instance, the State Office sells 10 Socialist buttons for 20c. Why not purchase a number of these buttons and sell them for 5c each? Or, buy a supply of assorted 10c books on Socialism. Have a Comrade give a short talk on the contents of one of these books at each meeting of the Local and then offer them for sale. Profit on ten cent books is nearly half.

**SUGGESTION TWO.** Purchase one or more good cloth-bound books from the State Office. Let every member and others buy an interest in these books at 10c per share. Sell enough shares to pay for the book or books twice over. Place the balance in the treasury, and either keep the books as the beginning of a Socialist library or give them to the Comrade who disposes of the most shares, or dispose of them in some other way. Although "Business" is strictly a capitalistic institution, yet while living under capitalism we can never hope to win power unless we have an eye for business. Keep your membership interested by always doing something. A membership will never rally around anything dead. If your Local is ready for the undertaker, right about face and emit a little squeak, which will prove that there's still a little life left on which to build new hope.

**SUGGESTION THREE.** Have an entertainment; have a smoker;

Continued on Fourth Page.

## SPEAKERS AVAILABLE

Wm. Francis Barnard. Is open for engagements any day of the week except Friday or Sunday evenings. Can fill Sunday afternoon dates near Cleveland.

Ellis B. Harris. Was publicity man for Debs during his last Presidential campaign. Was candidate for Lieutenant Governor of Wisconsin last fall. Highly praised by all Comrades who have heard him.

H. M. Wicks. Is at present at Erie, Pa., but can fill speaking engagements in Eastern Ohio on call. Comes well recommended by the State Secretary of Michigan.

Address the State Office for any of these speakers.

## WE'RE ONE-THIRD THERE

Locals and members contributing to the \$1,000 Organization Fund since our last report are: Fostoria, 50c; Mt. Vernon, \$1; Lorain, \$6; Fairport, \$3.50; Third Ward, Cleveland, \$2; Derwent, \$1; Sixteenth Ward, Cleveland, \$5; Hungarian, Cleveland, \$5; Swedish, Cleveland, \$5; Sixth Ward, Cleveland, \$5; Lettish No. 2, Cleveland, \$5; Tiffin, \$5; East Liverpool, \$2.50; Fourth Ward, Cincinnati, \$1; Robins, \$1; Second Ward, Cleveland, \$1.50; 24th Ward, Cleveland, \$2; Elmwood Place, \$2; R. A. Maurer, \$1; I. S. Williamson, 50c; W. E. Norman, 40c; A Wagenknecht (rent), \$10.

We still have about \$625 to secure to start our organization program.

"I realize that the few paid-to-date members of Local Wayne Tp. must put forth special efforts at once to put the Local in better standing." Herb Hostetler writes to this effect, and we are pleased to report that the good standing comrades went right to work at the job.

C. M. O'Brien filled two speaking engagements in Convoy the 13th and 14th of the month. Local Convoy is one of our new locals, but its hustling propensities are marvelous. Two debates have been staged by this Local, and Bertram Stapleton writes that the enemy was severely beaten.

Secretary H. L. Bovey, of Uhrichsville, not only keeps his eye upon his own Local, but mothers Local Dennison, and sent the State Office information about reorganizing Local New Philadelphia, as well as information which will lead to the organization of a local in Sidney. We are going to pray a long prayer tonight for more secretaries like him.

# The Ohio Socialist

Published Monthly by the Socialist Party of Ohio.  
Subscription, 10c a Year

## A. WAGENKNECHT

State Secretary

1291 Cook Ave., Lakewood, Ohio.  
Cleveland P. O.

## STATE EXECUTIVE COMMITTEE

CHAS. BAKER, 103 N. Schuler St., Hamilton  
GEO. BUNDY, 1389 Fopsythe Ave., Columbus  
TOM CLIFFORD, 3517 Fulton Rd., Cleveland  
E. L. HITCHENS, 3918 Regent Ave., Norwood  
WM. PATTERSON, 1727 Michigan St., Toledo  
SCOTT WILKINS, 308 East Market St., Lima  
JAMES J. WHITE, Box 492, Toronto

## HAVE WE HIT BOTTOM?

We've been going down, down, for two months now. Have we hit bottom? Or will dues receipts show another falling off this month? Note this: In December dues receipts amounted to \$239.20. In the month of January only \$203.30 was remitted by the English speaking Locals for dues stamps, and last month the small sum of \$191.40 drifted into the State Office in exchange for the little stickers which differentiate real Socialists from all other brands.

This must stop, Locals. Take a survey of the condition of your membership IMMEDIATELY. Are your bad standing members on the increase? Is your Local growing more powerful, standing still, or is it about to close its eyes for the long sleep? How about it?

There are two real bright spots in this month's financial report, however. The wonderful increase in receipts for initiation stamps is one, and a more than \$200 increase in our balance to the good is the other.

And this great increase in our balance on hand was accomplished despite the extra outlay for dues stamps, most of which formed an asset at the beginning of the month, and another expense caused by the liquidation of the deficit incident to the tour of the candidate for Governor last fall, which amounted to \$45.45.

No, we are not kicking overly much. From a balance on hand of \$154.62 on December 1st to a balance on hand of \$616.83 on March 1st is a climb to be proud of. Yet that falling off in dues receipts is wrinkling our forehead, and if the Locals care to save the occupant of the State Office a few gray hairs they'll hustle and connect some dues stamps with their bad standing members.

-WE REPEAT, slowly and distinctly, so that all may understand, that unless Initiation Stamps are placed in the dues books of newly admitted members they are not legal members of the party.

## OFFICIAL BUSINESS

### EXECUTIVE COMMITTEE

Motion B, by Tom Clifford: That the State Executive Committee meet April 7th instead of March 31st.

Voting Yes—Wm. Patterson, Scott Wilkins, George Bundy, E. L. Hitchens, Tom Clifford.

Subsequently the call for the National Emergency Convention was issued. This convention is to convene April 7. The State Secretary therefore sent an inquiry to the Executive Committee relative to its meeting date, which resulted in Baker, Bundy, Clifford, Hitchens and Wilkins voting for March 31 as the meeting date of the committee, Patterson and White voting in the negative.

The meeting of the State Executive Committee will therefore be held at 1291 Cook Ave., Lakewood, beginning Saturday noon, March 31.

Motion C, by Patterson: "That there shall be but one delegate from any one Congressional District, as provided in the State Constitution, permitted to represent Ohio in the National Convention of the Socialist Party."

Motion D, by Patterson: "That all motions and comment on same made by the National Committee members of Ohio, or by the State Executive Committee of Ohio, or made by members of the State Committee, be published in THE OHIO SOCIALIST."

Motion C, voting Yes—Patterson. Voting No—Bundy, Clifford, Hitchens, Baker, White. Not voting—Wilkins. Motion lost.

Motion D, voting Yes—Clifford, Bundy, Patterson, Wilkins. Voting No—Hitchens, Baker, White. Motion lost.

COMMENT: Emergency letter of State Secretary received, and to say I am opposed to his program is putting it too

mild. It is as much impossible for me to see things from your Cleveland viewpoint as it is for you to see them from any other. The State Constitution, provides for the election of but one delegate from any one Congressional District, and it will not require any more time to do this than to elect the ten from one district. I am sorry I am compelled to continually raise this point, but, as there seems to be no lasting effect, I am compelled to continue to protest against what I consider an injustice to the Socialist Party of Ohio, and as an additional effort to secure a more democratic state of affairs I wish to offer the above two motions.

COMMENT, by Hitchens: I think Comrade Patterson would exclude a delegate or delegates who had a right to be elected by his motion limiting each Congressional District to one delegate. I therefore could not vote to do that. I vote against Motion D because I wish to make a different motion covering that matter in the meeting of the committee.

COMMENT, by Wilkins: I am returning ballot on C without voting upon it. While I hold with Comrade Patterson that our delegates should be elected as provided in our State Constitution, I do not wish the National Convention to convene without Ohio delegates, and that would surely be the case if Motion C carried and the convention was held April 7th.

COMMENT, by Baker: This is no time to quibble and quarrel over whether or not the present referendum for the election of National Convention delegates is being done strictly according to the Constitution. The National Executive Committee ignored the Constitution in calling the convention at this time, and I see no reason why the ten delegates apportioned to Ohio can not be elected at large as well as by Congressional Districts, and I see no reason why it is not just as democratic to elect the ten at large as it would be to elect them by districts. I was glad to see the party wake up and get busy and take a stand on the question of war, and I do not think we should stand in the way so long as the election of delegates is being done in a purely democratic way, as the present referendum contemplates. Regarding Motion D, I do not believe we have space in THE OHIO SOCIALIST to print the comments as desired by Comrade Patterson.

COMMENT, by Bundy: I vote No on Motion C because I believe the State Secretary acted with the best of intentions, and because Comrade Patterson's motion in question does not adequately interpret the State Constitution regarding the selection of delegates to the National Convention.

## FINANCIAL REPORT

FEBRUARY, 1917.

RECEIPTS.	
Dues stamps—regular.....	\$174 90
" " dual.....	5 00
" " members at large.....	11 50
Foreign Branch Dues.....	133 10
Initiation stamps.....	74 25
Organization Fund.....	128 56
Ohio Socialist subs.....	82 70
Supplies.....	33 19
Total.....	\$643 20
Balance on hand Jan. 31.....	413 96
Grand total.....	\$1057 16

EXPENSES.	
Dues stamps.....	\$200 00
Foreign Branch dues to Locals.....	52 62
Ohio Socialist.....	14 65
Postage.....	9 24
Supplies.....	2 00
Printing.....	10 50
Salary.....	100 00
Office expense.....	3 20
Miscellaneous.....	48 12
Total.....	\$440 33
Balance on hand Feb. 28.....	616 83
General fund.....	\$224 06
Organization fund.....	297 99
Convention mileage fund.....	94 78
Total.....	\$616 83

"I am going to hold our membership to at least eight paid up to date if it takes a leg to do it." R. V. Suttiff, Greenwich. Good-bye crutches for Local Greenwich.

Yes—you're delaying the Revolution if your dues are not paid up to date. Help speed the advent of Socialism by being REGULAR in your dues payments.

'TIS HERE--MAYBE!

'Tis here, maybe, and maybe not. We shall try every month to present in these columns words of encouragement and notes of activity written the State Office in the course of each month's correspondence, but we'll have to skip a good many, for there is not room enough for all, by far. So, if it's not here, it's not here, that's all.

Adam Palm and G. W. Murphy are busying themselves reorganizing Local Ravenna.

I. Barsky, Julius Delfs, and H. L. Bovey and son were visitors at the State Office.

"Interest is gaining and you will hear better news from Lima in the near future." Edwin Black.

A. J. Totten, of Alliance, was the English speaker at Local Bellaire's second anti-war meeting.

Marguerite Prevey spoke at anti-war demonstrations at Cleveland, Toledo, Lorain and Akron.

"I shall talk to the comrades here, and we shall try our best to organize a Local." Julius Soos, Sidney.

"I'd give five dollars to see that little red auto run into our village some Saturday night." I. S. Williamson, Cabela.

M. J. Beery, official representative of the Mansfield Trades Council, spoke for the Local Byesville peace meeting.

H. M. Wicks, of Erie, Pa., filled speaking engagements at Bellaire, Martin's Ferry and Aurora within the last month.

Belmont County Local is planning an immense county peace demonstration, with Geo. R. Kirkpatrick as the speaker.

John Pastrnak sent us the good news that a Bohemian local had been organized at Belle Valley. Twelve members to start.

H. C. Bourquin, secretary of Local St. Mary's, writes the State Office an encouraging letter regarding renewed activity of the Local.

R. S. Callender, of Steubenville, writes that they would like to secure a Comrade to debate the commission form of government.

Local Conneaut made the first move to organize Ashtabula county more thoroughly. Two meetings have already been held in Ashtabula for this purpose.

Warren Socialists and labor unionists are battling the enemy upon the question of manager form of government for the city.

Socialist Congressman Meyer London addressed peace meetings at Cleveland and Akron on Sunday, March 10th.

"Your paper will be an inspiration to me from the way you are getting at it." J. U. Lionberger, Farewell, Mo.

"We appointed a committee to take charge of an entertainment once a month," writes L. B. Myers, of Local Alpha. Which reminds us that one perfectly plain reason why more State Locals are not wide awake is because they never think of entertaining their members.

"We are busy studying Local Belmont County's constitution, with the view of adopting one of our own." A. W. Humes, Seneca County secretary.

Wm. Francis Barnard has just completed the winter's course of lectures for Local Akron. These lectures were held every Sunday afternoon.

"The local will try to do its share toward the \$1,000 Organization Fund as soon as matters pertaining to our local paper are out of the way." Chas. Manny, Hamilton.

Attention to this: The National Office desires to know how many Socialist Sunday Schools there are in this State, methods of instruction employed and number of pupils.

"The comrades are again getting busy. We are distributing 200 copies of the Miami Valley Socialist every month and getting good results." H. T. Owens, Local Van Buren Tp.

In Cleveland the labor unions refused to join with the Socialist Party in peace meetings. In Mansfield the labor unions took the initiative and held peace meetings weekly.

"We have been a little silent for a while. There are only five of us in the Local. However, we are respected, for every one of us is a thinker and reader." O. O. Alspach, Bluffton.

Akron branches are co-operating to build a Socialist headquarters hall. This city now has the second largest number of foreign speaking branches in the state, Cleveland being first.

Our member at large at Camp Chase, R. A. Maurer, sent in ten subs for the Ohio Socialist, paying for them out of his own pocket. Besides he sent a dollar for the organization fund.

Here's a good one: J. H. Sims, of Bethel, writes that "dues must be paid promptly. If a comrade can not borrow the money with which to pay dues, it becomes his Christian duty to steal it."

Otto Rucktaeschel writes that Local Cincinnati succeeded in securing enough signatures to place upon the ballot Socialist candidates for Commissioners to be elected to draw up a new city charter.

"It is the hope of this Local that you will raise that \$1,000 Organization Fund in a very short time, and we are sorry we could not send more than the \$2.50 enclosed." D. J. Morgan, Local East Liverpool.

The biggest and best Toledo peace meeting occurred Sunday, March 4. Marguerite Prevey, C. E. Ruthenberg, Caleb Harrison, S. L. P., and Jos. P. Cannon of the American Union Against Militarism, were the speakers.

The Massachusetts State Office sold more than \$500 worth of literature last year. The Ohio State Office sold all of \$68.74 worth. And both state organizations are about equal in the number of members they contain.

Here's commendation, indeed. "Comrade Orwig is about to leave us. We will not lose him as a member, but will miss him greatly as an able financial secretary. He is one of those 'rare birds' who do things!" W. N. Patterson, Zanesville secretary. And how about the rest of you financial secretaries? Will you ever be honored by being really "missed" should circumstances necessitate your leaving office some time in the future?

F. D. Crain reports that Local Willshire had a very interesting discussion upon the subject "Profit," devoting more than an hour to it. Another discussion upon "History of the Workers" was subsequently agreed upon.

In sending in a contribution to the organization fund, E. C. Wolfe, of Mt. Vernon, writes that the Local is not making much headway just now. But donating a dollar to organization work is making quite a bit of headway, say we.

That Local Wadsworth has a literature agent who has his working clothes on in the person of Geo. Farnsworth is proven by the fact that this Comrade sent a contribution to the organization fund out of the Local's literature fund.

If any one were to ask us, we'd answer that all the Socialists in Ohio know all they need to know about Socialism. We'd answer in this manner because none of them find it necessary to buy any literature from the State Office.

"Less than five years ago Socialist speakers were put out of town, and now I am requested by the large audience that attended our debate to secure a good speaker for a lecture on Socialism." Bertram Stapleton, Convoys.

Millions of Americans want peace. A couple of hundred Wall Street gamblers want war. It is the Socialist's duty to teach every man and woman you speak to why wars are inevitable under capitalism and that Socialism is the only cure.

The National Office has decided to establish a State Secretaries' Exchange, as proposed by the Ohio State Office. It will afford all State Secretaries an interchange of ideas relative to organization and propaganda work which should prove very profitable.

Chas. Ganger, secretary of Local Fairview, has made up his mind to give an added amount of attention to local duties from now on. He realizes, as every other secretary should realize, that to double your activity means to increase the local's strength.

George Boyd, Toledo's secretary, has used a postal notifying party members of their arrearages with exceptionally good effect. Since the use of these postals he has increased the good standing membership of Local Toledo from 88 in November to 131 in January.

W. M. Ralston, of Local Tiffin, was the first secretary to send the State Office a list of women local members and women sympathizers. If the secretaries will remember—if they will, we say—then it will be recalled that the State Office made a call for such lists some time ago.

More attention must be paid to the election of Socialist school directors. Now that militarists are busy attempting to teach children the art of murder, it behooves Socialists Locals to elect Socialist school directors, so as to make it impossible for the jingoes to poison the minds of the young.

And again we ask, what are all our local organizers doing? If we are not mistaken, an organizer is supposed to organize. How many of the local organizers are giving attention to securing new members, collecting dues from members in arrears, and laying plans for local activities? All those who are doing this will please raise their hands. Just as we thought—only a couple of them.

**IT HELPED SOME--BUT NOT ENOUGH**

Calling Locals' attention to the State Constitution, telling them that they were not integral parts of the party unless they made monthly reports, helped some. The number of Locals reporting increased from 39 last month to 69 this month. Very gratifying, of course, but as yet only about half of the Locals in the State have made reports, and that means we are only 50 per cent perfect. The 69 Locals reporting admitted a total of 172 members. See that these new members form the habit of paying dues **REGULARLY**. If they do not appear at the next meeting, visit them and collect. Interest these new members in party work so they may develop into **ACTIVE SUPPORT**.

Don't forget that unless you report the standing of your membership to the State office monthly your membership will be disfranchised in voting on party referendums.

**LOCALS REPORTING FOR FEBRUARY**

LOCALS.	New Members	Paid to Date	Total on Roll
Akron	7	142	164
Alliance		11	34
Alpha	1	22	29
Ashtabula	4	154	158
Aurora	3	12	12
Belmont		180	210
Bluffton		5	5
Byesville	1	29	45
Canton		33	58
Cincinnati	7	200	207
Cleveland	90	1350	1500
Coshocton	New	12	39
Columbus	3	47	100
Conneaut		13	13
Continental		6	6
Convoy	6	13	13
Crestline		5	12
Creston		8	8
Cuyahoga Falls		8	10
Dayton	3	85	88
Dennison		5	7
Derwent		4	11
Dillonvale		18	34
Dover		7	8
Dunkinsville		11	13
East Liverpool		12	35
East Youngstown		31	48
Edgerton		8	24
Elmwood Place	6	20	25
Elyria		10	32
Fairview		3	11
Fairport	5	57	68
Girard	1	13	13
Greenfield	4	4	16
Greenwich		8	14
Hamilton	1	122	195
Lorain	1	29	40
McLuney		9	15
Mansfield	1	20	43
Massillon	1	30	65
Marion		9	16
Midvale		10	10
Mt. Vernon		7	10
Newark	13	16	16
New Bremen		6	6
New England		3	7
North Star		5	10
Norwalk		5	6
Norwood		18	46
Piney Fork		11	11
Portsmouth		45	78
Robins		8	8
St. Bernard		6	6
St. Marys	2	7	22
Sandusky	1	31	47
Seneca	2	22	54
Springfield		18	18
Steubenville		14	43
Tiltonsville		7	8
Toledo	6	121	241
Uhrichsville		25	28
Van Buren	6	11	13
Wadsworth		5	9
Warren		9	37
Wayne		3	3
Willshire	1	10	10
Xenia		33	33
Youngstown		30	50
Zanesville		16	27
<b>Totals</b>	<b>172</b>	<b>3236</b>	<b>3959</b>

**NOW LOOK HERE--WHAT'S THE USE?**

What's the use of writing to the State Office asking for prices of supplies when prices are published in this paper every month? And what's the use of sending \$2.00 for 20 dues stamps when dues stamps are now 11c each, or \$2.20 for 20 of them? And what's the use of being without initiation stamps when several of these stamps on hand might encourage you to go on a still hunt after a new member? And what's the use of being without application cards, letter heads, envelopes and Socialist buttons, when all these supplies will help your Local to take on a more official character?

And, also, what's the use of remaining ignorant upon Socialist fundamentals when the State Office has on sale such excellent books on the question?

Come, now, a little attention to this price list. Anything you need? Send for it today.

**SUPPLIES**

Dues Stamps, each	11c
Initiation Stamps, each	25c
Dues Book and State Constitution	3c
National Constitutions, each 5c, 25 for	50c
Application Cards, per 100	40c
State Platforms, 100 copies for	25c
Transfer Cards, 10 for	10c
Rubber Stamp, Arm and Torch, each	20c
Letter Heads, per hundred	40c
Envelopes, printed, per hundred	40c
Electrotypes, Arm and Torch, each	25c
Buttons, Arm and Torch, 10 for	20c
Buttons, International Emblem, 10 for	20c
Red Flag Pins, each	25c

**LITERATURE**

Socialist Songs, with music	10c
Marxism and Darwinism, Pannekoek	10c
The Socialist Movement, Rev. Vail	10c
Our Mental Enslavement, Caldwell	10c
Communist Manifesto, by Marx and Engels	10c
Shop Talks on Economics, by Marcy	10c
What to Read on Socialism, catalog	5c
Value, Price and Profit, by Marx	10c
What's So and What Isn't, by Work	15c
Socialism, Utopian and Scientific, Engels	15c
The Class Struggle, by Kautsky	25c
Common Sense of Socialism, by Spargo	25c
Industrial Problems, by Richardson	25c
Principles of Scientific Socialism, Vail	25c
Evolution, Social and Organic	50c
Socialism for Students, by Cohen	50c
Socialism and Modern Science, by Ferri	\$1.00
Poverty of Philosophy, by Marx	\$1.00
Theoretical System of Karl Marx, Boudin	\$1.00
Philosophical Essays, Dietzgen	\$1.00
Positive Outcome of Philosophy, Dietzgen	\$1.00
Physical Basis of Mind and Morals, Fitch	\$1.00

The supply of literature will be increased as the demand increases. Next month we hope to advertise many additional pamphlets and books for sale.

Send your order to THE SOCIALIST PARTY OF OHIO, 1291 Cook avenue, Lakewood, Ohio.

**CELEBRATION OR FUNERAL--WHICH?**

Continued from First Page.

have a social evening; have a meeting—have something, and agitate for the event in such a positive, enthusiastic manner that every Comrade, his entire family and all his friends will turn out. The best success can be attained if EVERY member will sell TICKETS IN ADVANCE for the affair.

Make the start at your next Local meeting. Go to the meeting with a plan of some kind or other. Don't hobble along to the meeting on mental crutches. Walk to the meeting brisk-like, comport yourself as if you mean business, dispose of your meeting routine with dispatch, and then decide to do something—and DO IT.

Which shall it be—Celebration or Funeral?